



What are the key factors to IP succeed in Horizon 2020

Brussels, 12 December 2017

João Figueiredo
Innovation and New Business
Infraestruturas de Portugal

AGENDA

01

Infraestruturas de Portugal

About us

02

Innovation and New Business

IP Innovation Plan

03

EU R&D PROJECTS WITH FUNDING

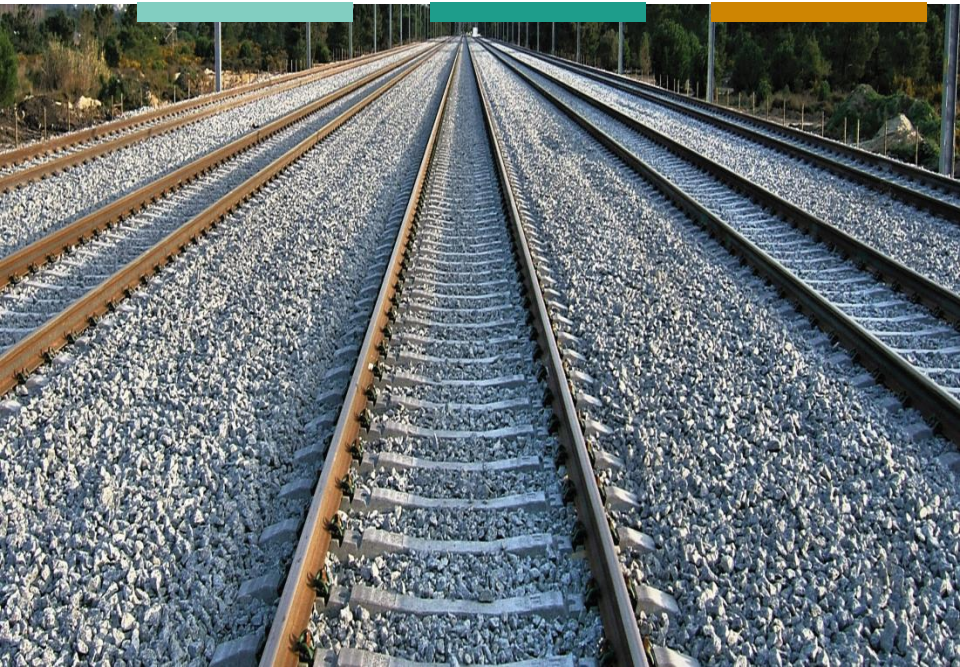
Interest and Experience



1. INFRAESTRUTURAS DE PORTUGAL

About us

ABOUT US



INFRAESTRUTURAS DE PORTUGAL is the result of the merger between two Portuguese companies: National Railway Network - REFER and National Road Network EP - Estradas de Portugal.

The merger was consummated on 1st June 2015.

INFRAESTRUTURAS DE PORTUGAL

DNA

OBJECT

Conception, design, construction, financing, maintenance, operation, upgrading, extension and modernization of the Portuguese road and rail networks, including, traffic command and control.



VISION

Infraestruturas de Portugal, a multimodal mobility company, boasting asset management, synergies and new solutions to ensure the delivery of a sustainable, safe and efficient service.

VALUES

Our values reflect our commitment to society and the desire for continuous improvement.

Rigor · Transparency · Efficiency

IP GROUP

 **IP Engenharia**

acionistas

Infraestruturas de Portugal **98,43%**

IP Património **1,57%**

 **IP Património**

acionistas

Infraestruturas de Portugal **99,997%**

IP Engenharia **0,003%**

 **IP Telecom**

acionista

Infraestruturas de Portugal **100%**

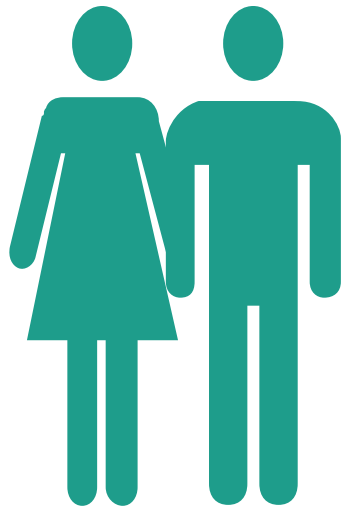
GIL

Gare Intermodal de Lisboa

acionista

Infraestruturas de Portugal **100%**

OUR NUMBERS



3860
EMPLOYEES



MEN
2934
76%



WOMEN
926
24%

OUR NUMBERS



COMPETENCE CENTERS



**STRATEGIC
TRANSPORT
PLANNING**



**ENGINEERING
PROJECTS**



**CONTRACTS
MANAGEMENT**



**EXPLORATION,
MAINTENANCE**

ABOUT US

Treat the multimodal mobility (road, rail, ...) as a core service

Integrated Infrastructure and Financial Asset Management

Capturing and monetising new revenue, profit and cash flow opportunities

WHAT MOVES US: MOBILITY

Ensure sustainability, availability, punctuality, transport safety and its conversion into positive monetary impacts for the company

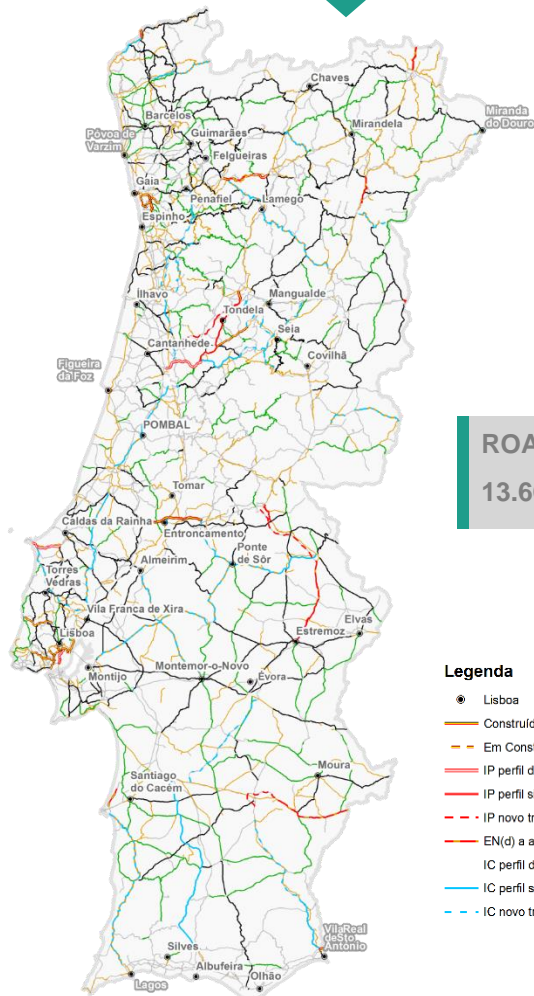
Keep structural focus on efficiency, to ensure a service provision at the lowest possible cost

ABOUT US

Network under concession IP

ROAD NETWORK

RAIL NETWORK



RAIL NETWORK:
2.562 km (em exploração)

ROAD NETWORK:
13.664 km

Legenda

- Lisboa
- Construído
- - - Em Construção
- IP perfil duplo
- IP perfil simples
- - - IP novo traçado
- EN(d) a assegurar corredor de IP
- IC perfil duplo
- IC perfil simples
- - - IC novo traçado
- IC perfil simples
- - - IC novo traçado
- EN a assegurar corredor de IC
- ER a assegurar corredor de IC
- EN(d) a assegurar corredor de IC
- EN perfil duplo
- EN perfil simples
- EN(desclassificadas)
- ER perfil duplo
- ER perfil simples
- Outras Estradas




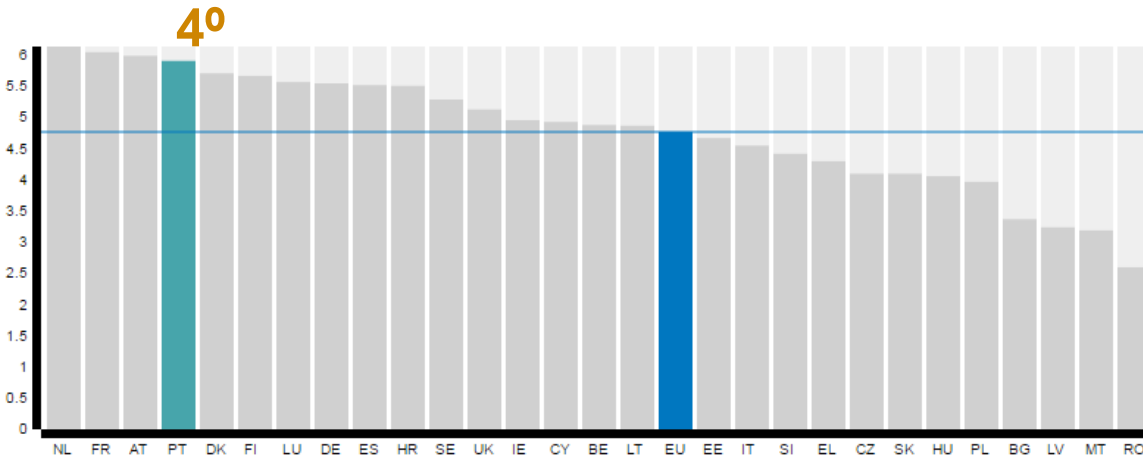
Legenda

- Rede em Exploração
- Rede Sem Exploração

QUALITY OF INFRASTRUCTURES

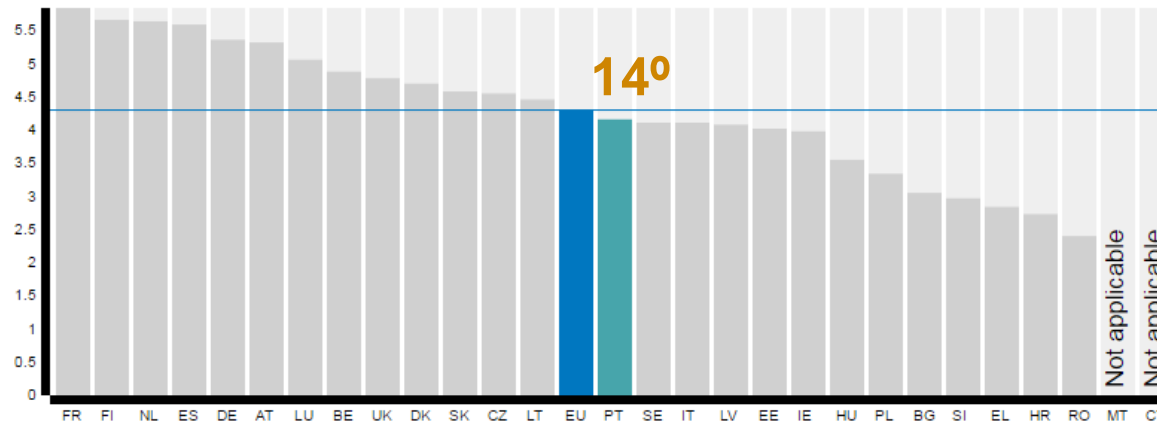
Quality of roads

Road 
 Score 2015-2016 : 5.91
 EU rank: 4 / 28



Quality of railroad infrastructure

Rail 
 Score 2015-2016 : 4.16
 EU rank: 14 / 26





2. INNOVATION AND NEW BUSINESS

IP INNOVATION PLAN

IP INNOVATION PLAN

Priority Scientific and Technical Areas



MOBILITY



**ASSET
MANAGEMENT**



ITS



SAFETY



OPERATIONS

INICIATIVAS

1

**Interfaces
Management**

2

**Ideas
Management**

3

**R&D Projects
Management**

4

**Innovation
Culture**

5

**Promotion of
Entrepreneur-
ship**

6

**Innovation
Partnerships**

7

**Communication
Strategy**



3. EU R&D PROJECTS WITH FUNDING

Our Experience and Interest

PORTFOLIO OF EUROPEAN R & D PROJECTS WITH FUNDING PORTUGAL 2020 | H2020 | LIFE



Define Development Vectors

Capacity4Rail New materials, constructive processes, monitoring and evaluation of the operation and exploitation of railway infrastructure

Shift2Rail European program in the railway area which brings operators and the railway industry together in integrated projects



Small Problems - Major Obstacles

Maxbe Strategies for maintaining axle boxes for railway vehicles

PEDDIR Dynamic weighing and evaluation of train status

Lines Monitoring and Mitigating the Negative Effects of Infrastructures in Wildlife

PORTFOLIO OF EUROPEAN R & D PROJECTS WITH FUNDING FP7 / CEF



Connectivity, Telecommunications and Information

EcoSSian Prevention of **cyber attacks** against critical transport infrastructures

MedTIS & ArcAtlântic Installation of **ITS equipment** in the National Road Network

Scoop I2V of C- ITS with **technology G5**

EIP++ **Single National Point of Access** to Traffic Information

C-Roads **European Platform for Cooperative Systems of C-ITS**, with several pilots in the national road network

TN-ITS GO Harmonization of information made available in **European road navigation systems**

PORTFOLIO OF EUROPEAN R & D PROJECTS WITH FUNDING H2020



Sensorization and Monitoring of Infrastructures

Infralert Optimized management of **linear infrastructures** through **predictive maintenance based on artificial intelligence**

Bridge SMS Equipment and methodologies for **inspection and monitoring of works of art inserted in aquatic environment**



Business Model and Financing of Infrastructures

Optimum New Model of Dynamic **Toll Price Calculation**

H2020 R & D PROJECTS SUBMITTED



Resilience of Infrastructure to Climate Change

SAFEWAY Prediction of extreme events (such as fires or landslides) based on sensor data, users and other sources

R2EXTREME Minimizing the impacts of extreme events (such as floods and extreme temperatures) on users through interaction and interconnection between modes of transport and good management practices

FORESEE Increased mobility resilience at the 25 de Abril Bridge in the face of extreme events, through a modular, integrated and interactive system of actions with multi-crisis evaluation and support for decision-making

TOPICS OF INTEREST

H2020 – Work Program 2018 - 2020

Calls 2018:

LC-MG-1-1-2018: InCo flagship on reduction of transport impact on air quality

LC-MG-1-2-2018: Sustainable multi-modal inter-urban transport, regional mobility and spatial planning

LC-MG-1-3-2018: Harnessing and understanding the impacts of changes in urban mobility on policy making by city-led innovation for sustainable urban mobility

MG-2-1-2018: Human Factors in Transport Safety

MG-2-4-2018: Coordinating national efforts in modernizing transport infrastructure and provide innovative mobility services

MG-3-3-2018: "Driver" behaviour and acceptance of connected, cooperative and automated transport

MG-4-1-2018: New regulatory frameworks to enable effective deployment of emerging technologies and business/operating models for all transport modes

MG-4-2-2018: Building Open Science platforms in transport research

MG-4-3-2018: Demographic change and participation of women in transport

DT-ART-01-2018: Testing, validation and certification procedures for highly automated driving functions under various traffic scenarios based on pilot test data

DT-ART-02-2018: Support for networking activities and impact assessment for road Automation Subtopic 1) Research and innovation action: Assessment of impacts, benefits and costs of connected, cooperative and automated driving systems

Calls 2019:

LC-MG-1-9-2019: Upgrading transport infrastructure in order to monitor noise and emissions

LC-MG-1-10-2019: Logistics solutions that deal with requirements of the 'on demand economy' and for shared-connected and low-emission logistics operations

MG-2-7-2019: Safety in an evolving road mobility environment

MG-2-9-2019: InCo Flagship on Integrated multimodal, low-emission freight transport systems and logistics

MG-4-5-2019: An inclusive digitally interconnected transport system meeting citizens' needs

DT-ART-04-2019: Developing and testing shared, connected and cooperative automated vehicle fleets in urban areas for the mobility of all

LC-GV-03-2019: User centric charging infrastructure

LC-GV-05-2019: InCo flagship on "Urban mobility and sustainable electrification in large urban areas in developing and emerging economies"



Rodovia e Ferrovia
Juntos encurtamos distâncias.



Thank You

joao.figueiredo@infraestruturasdeportugal.pt
www.infraestruturasdeportugal.pt

Portugal Transport Day 2017

Get ready for the H2020 Transport Info day



Agência para a Energia

Ana Isabel Cardoso
Project Manager

12/12/2017

Main Activities

National **Buildings Energy Performance** Certification System (SCE); National **Intensive Energy Consumption Management System** (SGCIE)

Training Academy

Energy Efficiency in the **Public Administration**

R&D in energy and water efficiency and sustainable mobility

Energy Labelling System for Fleets



Portugal Energy

Save Energy





Energy Observatory



Energy Information Centre



	Energy Information Centre 	Energy Labelling System for Fleets 
Through what?	Online Portal and Physical Centre	Private entities and public administration fleet's
Focus?	Multi-modal (soft modes, public, road and air transports)	Road transport
How?	Carbon footprint for simulated trips	Telematics' data (if available)
Where?	Urban and rural areas	Urban and rural areas
Evaluated impacts?	Energy and environment	Energy, environment and behaviour

LC-MG-1-2-2018: Sustainable multi-modal inter-urban transport, regional mobility and spatial planning

Objective

Develop a decision and evaluation support tool directed to citizens, cities and urban transport operators, in order to:
i) perform informed choices of urban routes; ii) adopt flexible modes that best fit personal goals.

Goals

- Map a new socioeconomic computational multi-modal accessibility indicator, focusing on soft modes;
- Measure, simulate and predict soft modes effects and network resiliency;
- Evaluate social and societal benefits;
- Capture economic value derived from the adoption of soft modes.

What do we search?

Partners for pilot schemes to extend and test the model, namely **cities and urban transport operators**.



Agência para a Energia



Av. 5 de Outubro, 208 - 2º Piso
1050-065 Lisboa - Portugal



adene.pt



Ana Isabel Cardoso



ana.cardoso@adene.pt



INSTITUTO PEDRO NUNES

**CREATED IN 1991 THROUGH
UNIVERSITY OF COIMBRA INITIATIVE**

PROMOTION OF INNOVATION

**INTERFACE BETWEEN
RESEARCH AND BUSINESS**

COMPOSED BY 41 ASSOCIATES

ENTITIES OF HIGHER EDUCATION AND R&D / PUBLIC ORGANISATIONS /
MUNICIPALITIES/ BUSINESS ASSOCIATIONS / ENTERPRISES

21 YEARS OF INCUBATION (1996 to 2016)

NUMBER OF ENTERPRISES (DEC 2016) > **269**

NUMBER OF ENTERPRISES IN ACTIVITY > **75%**

BUSINESS VOLUME (2016) > **130M€**

% EXPORTS > **60%**

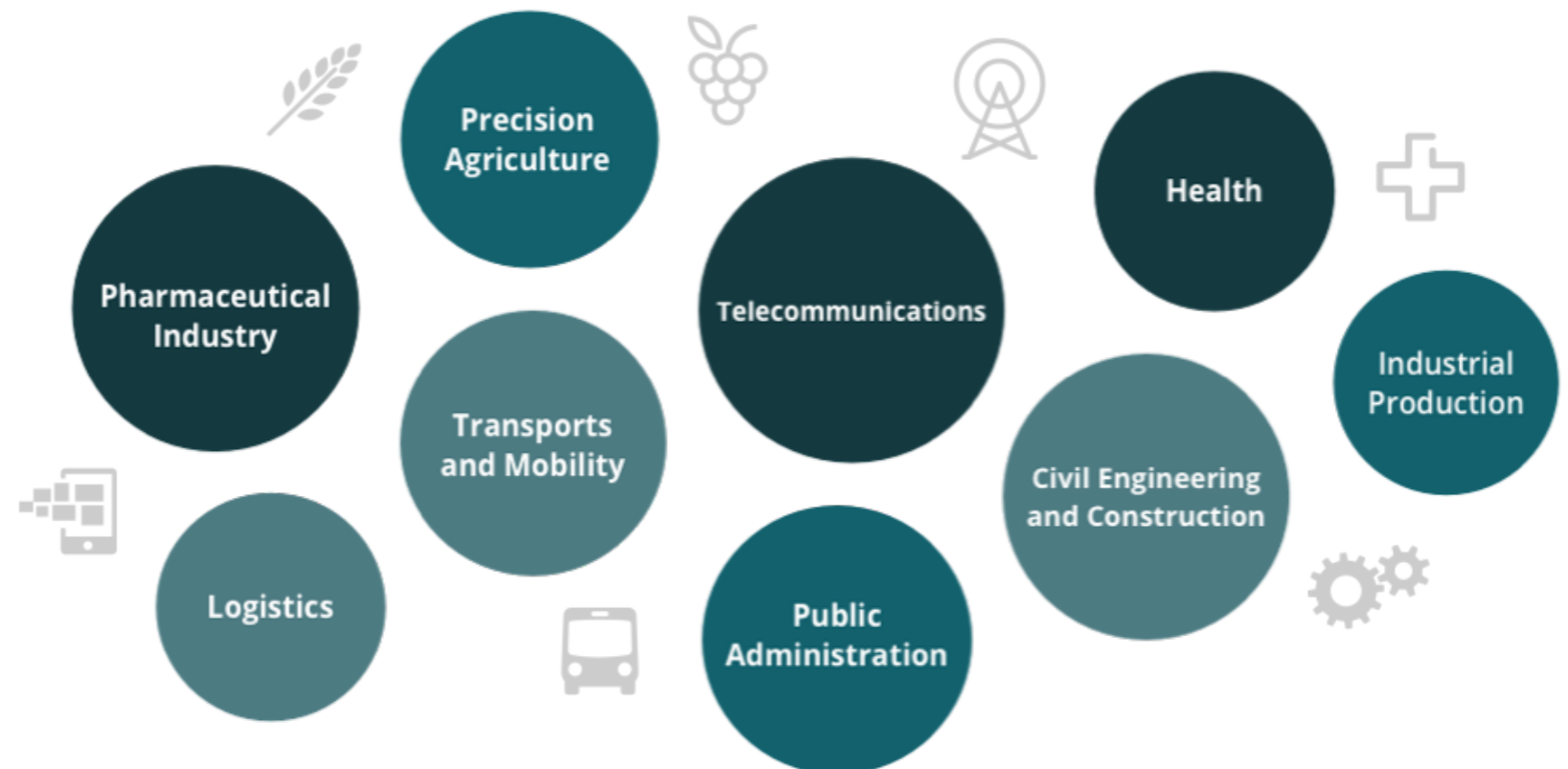
QUALIFIED JOBS CREATED > **2.000**

LABORATORY FOR INFORMATICS AND SYSTEMS

DOMAINS OF ACTIVITY

The LIS operates in different industries, from telecommunications to mobility and health.

On the right, you can find a list with
Some domains of activity:

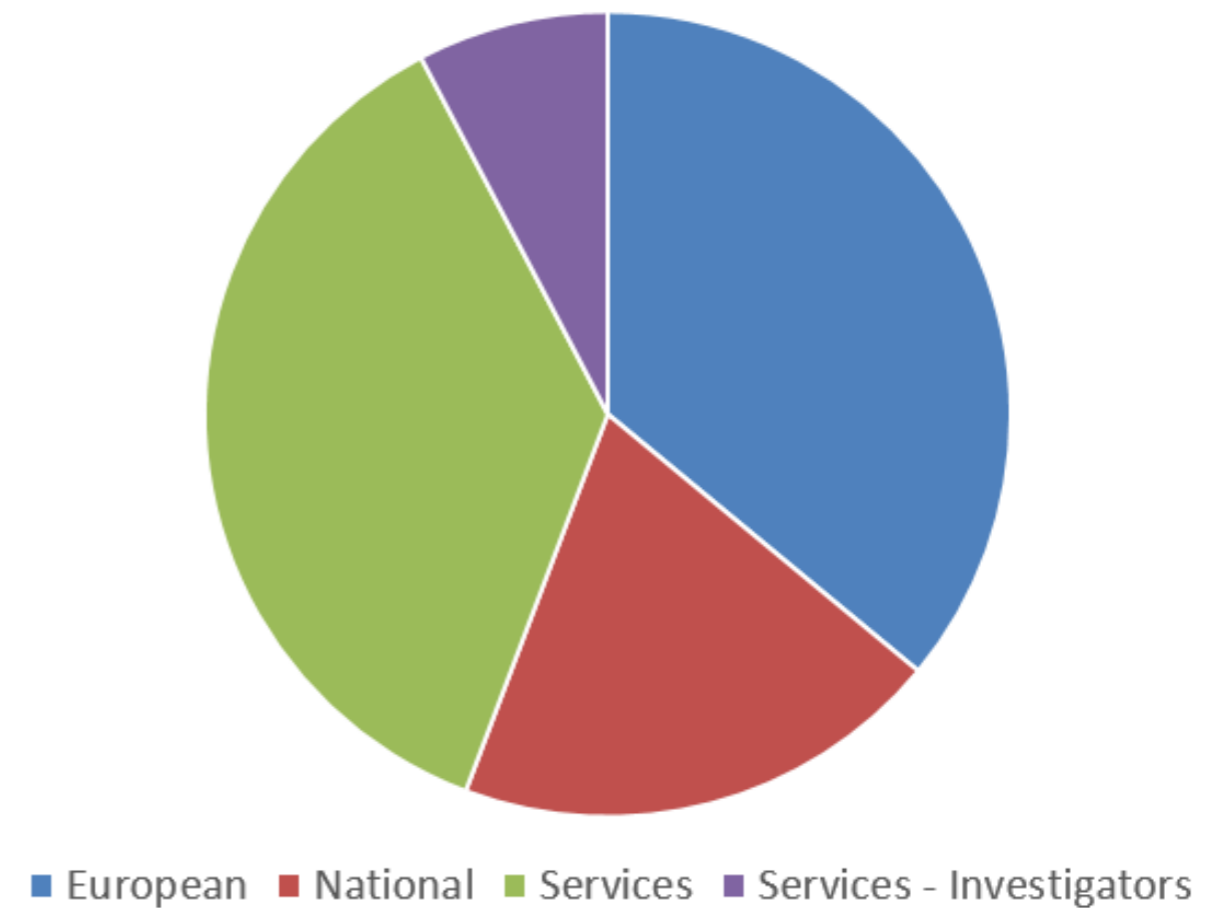


LABORATORY FOR INFORMATICS AND SYSTEMS

DASHBOARD

STAFF AND GRANT HOLDERS	30
PROFESSORS (PhDs)	14
ACTIVE PROJECTS	51

PROJECTS DISTRIBUTION BY TYPE



EUROPEAN PROJECTS



Regular Analysis of Calls
(now scanning H2020 2019)



.....▶
*Calling for Research
Competences*

• U



C •



**Coordination or participation
in a proposal (TRL 3, 4)**

- Researcher @ CISUC and EfS



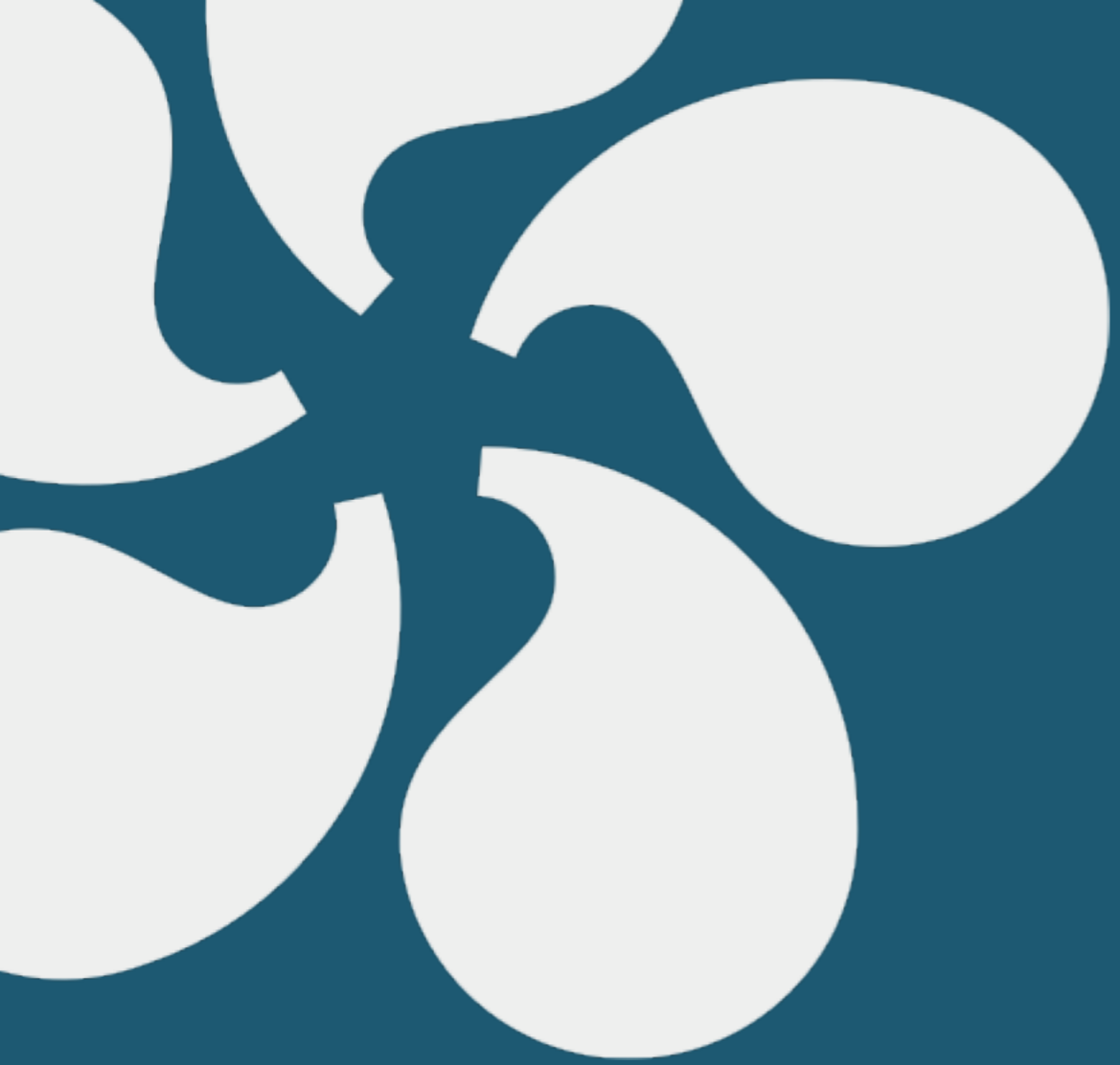
A Brussels Partner (role defined dynamically)

- identify opportunities
- build consortium
- spread the word
- establish high level contacts
- integrating the consortium (if applicable)



Coordination or participation in a proposal (TRL 5, 6)

- innovation and knowledge valorisation (including IPR)
- write impact and measures to maximise impact
- software engineering
- solutions design and development
- cascade funding
- business development



**Looking forward to sharing
challenges !!**



Thank You !

Carlos Bento - bento@ipn.pt

CONTACTS

Instituto Pedro Nunes

Rua Pedro Nunes

3030-199 Coimbra, Portugal

+351 239 700 962

info@ipn.pt

www.ipn.pt

PROJECT IDEA H2020 CALL 2018

Q-CITY

Quality management of sustainable multi-modal transport services in metropolitan areas

call topic

LC-MG-1-2-2018 – Sustainable multi-modal inter-urban transport, regional mobility and spatial planning

proponent

INESC TEC, University of Porto



[contact: Jorge Pinho de Sousa
jorge.p.sousa@inesctec.pt]

PROJECT IDEA H2020 CALL 2018

Q-CITY

- The project combines diagnosis and optimization methods to improve the quality of multi-modal services in urban transport
- A system will be developed to support decision-making of mobility operators and authorities, in planning, monitoring and optimizing multi-modal operations and in the definition of urban policies
- Positive impacts are expected, with an increase of social inclusion and public transport utilization, and a reduction of energy costs and pollutant emissions

PROJECT IDEA H2020 CALL 2018

Q-CITY

- research will be based on a participative process and on data obtained from transport operators and urban contexts
- the project is structured around three main components:
 - visualization and knowledge extraction (data-mining and machine-learning) methods allowing an easy and efficient identification of patterns affecting the quality of services
 - optimization (heuristic) techniques to improve the quality levels of these services
 - information systems to support decision making.

PROJECT IDEA H2020 CALL 2018

Q-CITY

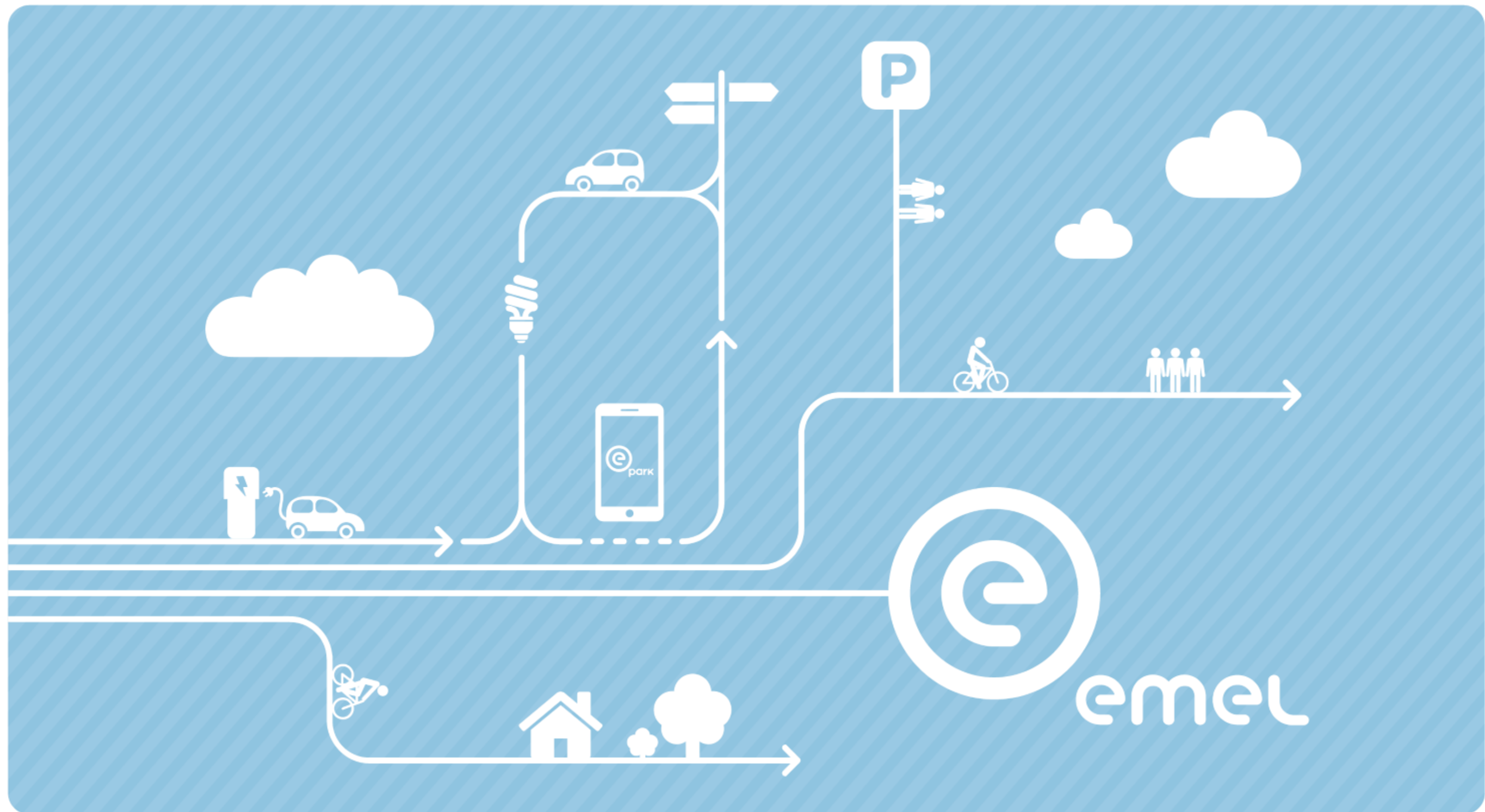
profile of partners sought

- municipalities or authorities of metropolitan areas densely populated with different economic, environmental and social characteristics
- urban planners
- experts in evaluating the social impact of transport
- experts in noise and air pollution modelling

PROJECT IDEA H2020 CALL 2018



- INESC Technology and Science (INESC TEC) is an Associate Laboratory with 30 years of experience in R&D and technology transfer. It is a private non-profit research institution having as associates the University of Porto and the Polytechnic Institute of Porto.
- The institute has a long and successful track record in European funded research projects.
- The multidisciplinary nature of the institute's activities is reflected in its multiple research units, providing key and complementary competences in: transportation and logistics; operations management; optimization and decision support systems; information systems; and computer graphics.



A stylized white line-art illustration on a green background. It depicts a landscape with buildings on the left, a road with a signpost, trees, and a house. At the bottom right, there are cars and a parking sign. A large white bracket shape is on the left side, framing the central text.

INNOVATIVE EUROPEAN PROJECTS IN URBAN MOBILITY FIELD

PORTUGAL TRANSPORT DAY - GET READY FOR THE H2020
TRANSPORT INFO DAY
12/12/2017

THE COMPANY

On-street parking

55.000 parking spaces
(rotation)

60.000 Resident permit

+ 20.000 parking spaces in
the next year



Off-street parking

5000 parking spaces

Car parks

Park & Ride

Resident parks

+ 2500 parking spaces in the
next year



Bike-sharing - Gira

1.400 Bikes

140 Dock stations

Mixed fleet (1/3 conventional
+ 2/3 electric)



EUROPEAN PROJECTS



SIMON
ASSISTED MOBILITY
FOR OLDER AND IMPAIRED USERS



POTENTIAL AREAS OF COLLABORATION

- Smart Parking
- Electric Mobility
- Shared Mobility
- Sustainable Urban Logistics
- Inclusive Mobility
- Innovative & Digital Projects
- Mobility Educational Projects

Possible Calls:

MG-4-5-2019 - **Inclusive digitally interconnected transport system**

LC-MG-1-10-2019 - **Logistics solutions**

LC-GV-03-2019 - **Charging infrastructure**

DT-ART-04-2019 - **Shared, connected and cooperative automated vehicle fleets in urban areas for the mobility of all**





Thank you for the few minutes' time!

Joana Ribeiro

Planning, Management Control and Innovation Department



joana.r@emel.pt

www.emel.pt

Domain of Applied Research



PIU: Perception, Interaction & Usability

PIU is a domain of applied research within CCG, with a dedicated team that studies **human perception, human factors and ergonomics, human behavior and interaction with technology, and usability**. The main goal of PIU is to develop human-centered studies and to participate in the creation of new products that contribute to a more adaptive, usable, and comfortable utilization, as well as products that help with health/rehabilitation, safety, and entertainment.



R&D

Human Factors and Road Safety; Usability; Visual Perception, Intermodal Processing (visual, audio, haptic, proprioceptive); Virtual Reality and Immersive Systems; Auralization Models/Binaural Sound; Biological Motion.



MARKET

Use of the audiovisual CAVE-like system; Analysis and consultancy on Ergonomics, Usability, and Comfort - User Centered Services; Software Usability and Interaction Tests.



Carlos Silva

Development Coordinator

MSc Experimental Psychology and Cognitive Sciences // PhD in Informatics



LABS



New HMI Concepts



Human Factors



Simulator

Behavioral Analysis



Safety and
Interference Studies



Driver Monitoring



Driver State



H2020 participation

Calls H2020

PIU is preparing participation in two proposals on

***Smart, green and integrated
transport:***

MG-2-1-2018: Human Factors in Transport Safety

Deadline: Phase 1: 30 January 2018 / Phase 2: 19 September 2018

Indicative budget: 4 to 8M € (Max Budget: 18M)

MG-3-3-2018 - "Driver" behaviour and acceptance of connected, cooperative and automated transport

Deadline: Phase 1: 30 January 2018 / Phase 2: 19 September 2018

Indicative budget: 3 to 4M € (Max Budget: 12M)



Looking for Consortium partners

Mainly:

- Industrial Partners (OEMs; Tier 1,...);
- End-users Associations;
- Municipalities;



Some partners already involved:

- CEA-List (FR)
- INESC TEC (PT)
- IFE (NW)
- BMT Group (UK/PL)
- Lund School of Aviation (SE)
- CTAG (ES)
- FFE (ES)
- ... And more...

H2020 participation

MG-2-1-2018: Human Factors in Transport Safety

Goal: Increase the body of knowledge on human factors // develop new design guidelines for interface systems // Target Human factors challenges in elderly and disabled populations // suggest usability solutions for automated and connected vehicles >> **Increase EU citizens mobility**

MG-3-3-2018 - "Driver" behaviour and acceptance of connected, cooperative and automated transport

Goal: Propose guidelines for the design and development of user-friendly HMI systems // Generate specific standards/recommendations for different CAT vehicles // Contribute to amends to legislation/regulatory aspects // Increase public uptake and acceptance // Guide the adaptation of infrastructure >> **HMI Development for autonomous / semi autonomous vehicles in the 4 contexts (Road, Railway, Air, Sea)**



Looking for Consortium partners

Mainly:

- Industrial Partners (OEMs; Tier 1,...);
- End-users Associations;
- Municipalities;



Some partners already involved:

- CEA-List (FR)
- INESC TEC (PT)
- IFE (NW)
- BMT Group (UK/PL)
- Lund School of Aviation (SE)
- CTAG (ES)
- FFE (ES)
- ... And more...

MASAI

**PROVIDING SEAMLESS INTEGRATION OF MOBILITY AND
TOURISM TO ESTABLISHED STAKEHOLDERS AND START-UPS**

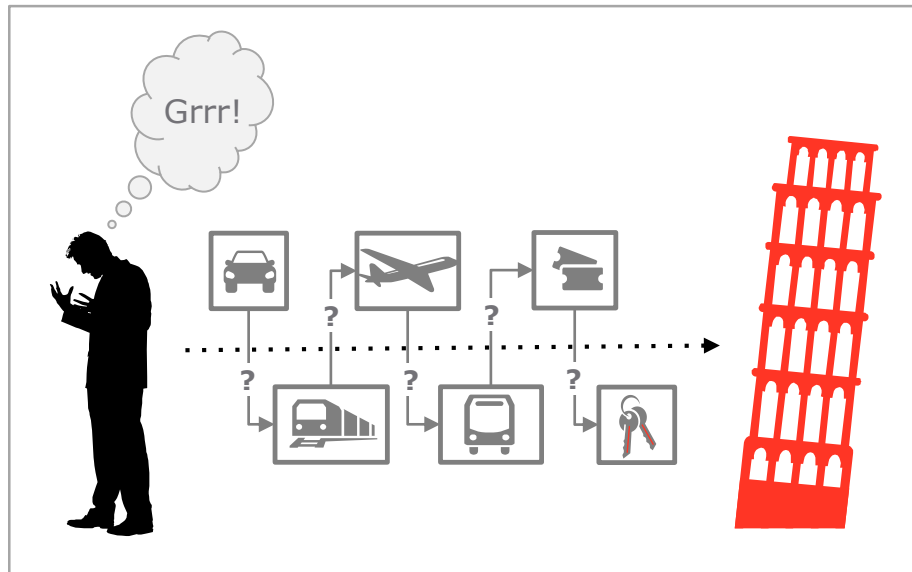
PROBLEM: TRAVEL TODAY | UNCONNECTED INFORMATION IN DISPERSED APPS

The Traveller wants...



... an easy and pleasant way to travel from A to B and book services.

But actually gets...



...a very **complex** customer journey due to various dispersed and **not interconnected** applications.

MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



STRATEGY: CREATING VALUE BY CONNECTING THE BRICKS TOGETHER

✂ Structuring
Data & Ontologies



✂ Structuring
Interfaces & APIs

✂ Support Bots/AI:
from **natural language**
to **structured data**

✂ **Seamless Discovery**
of Services

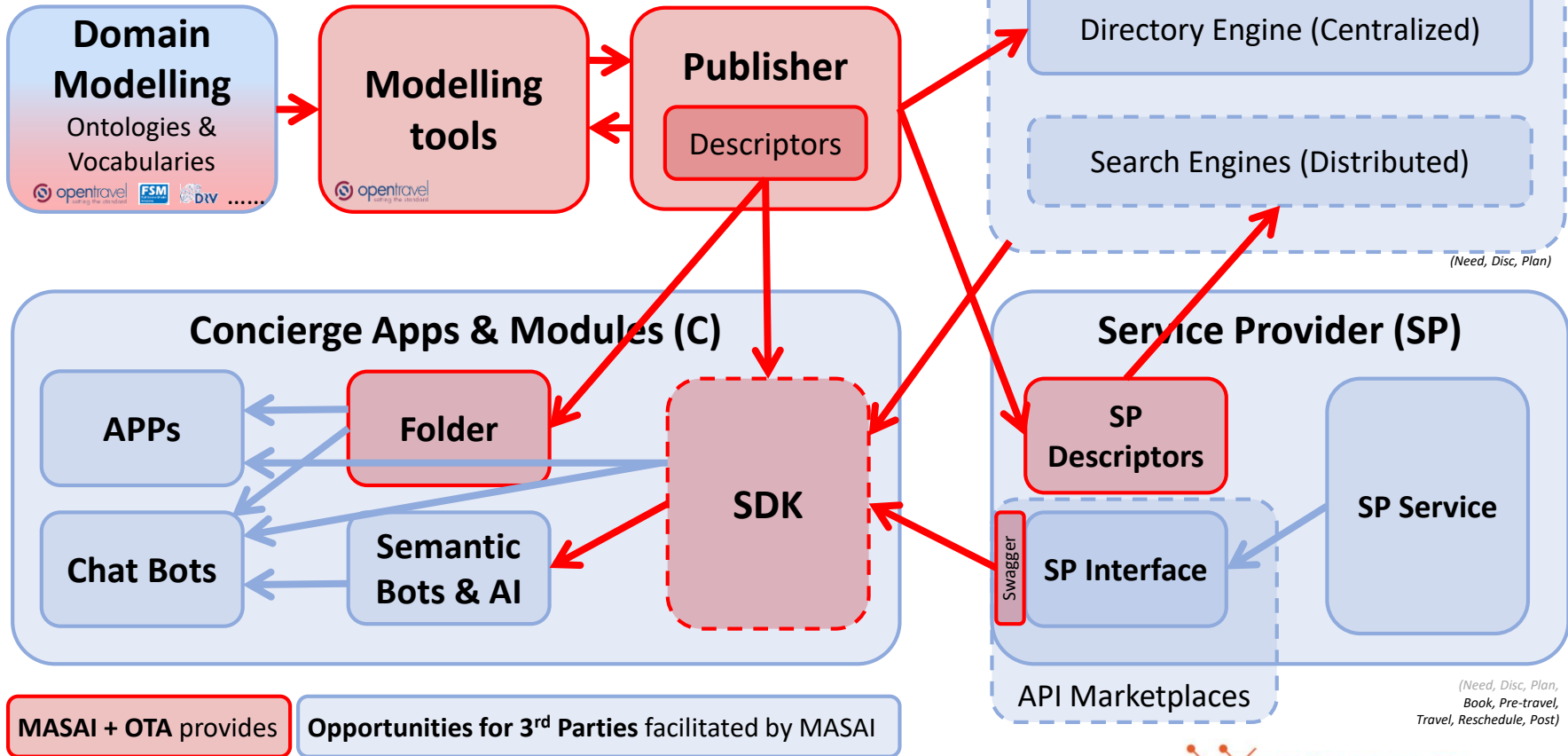


✂ **Combine existing**
APPs and services

MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



MASAI: IN THE MOBILITY & TOURISM ECOSYSTEM



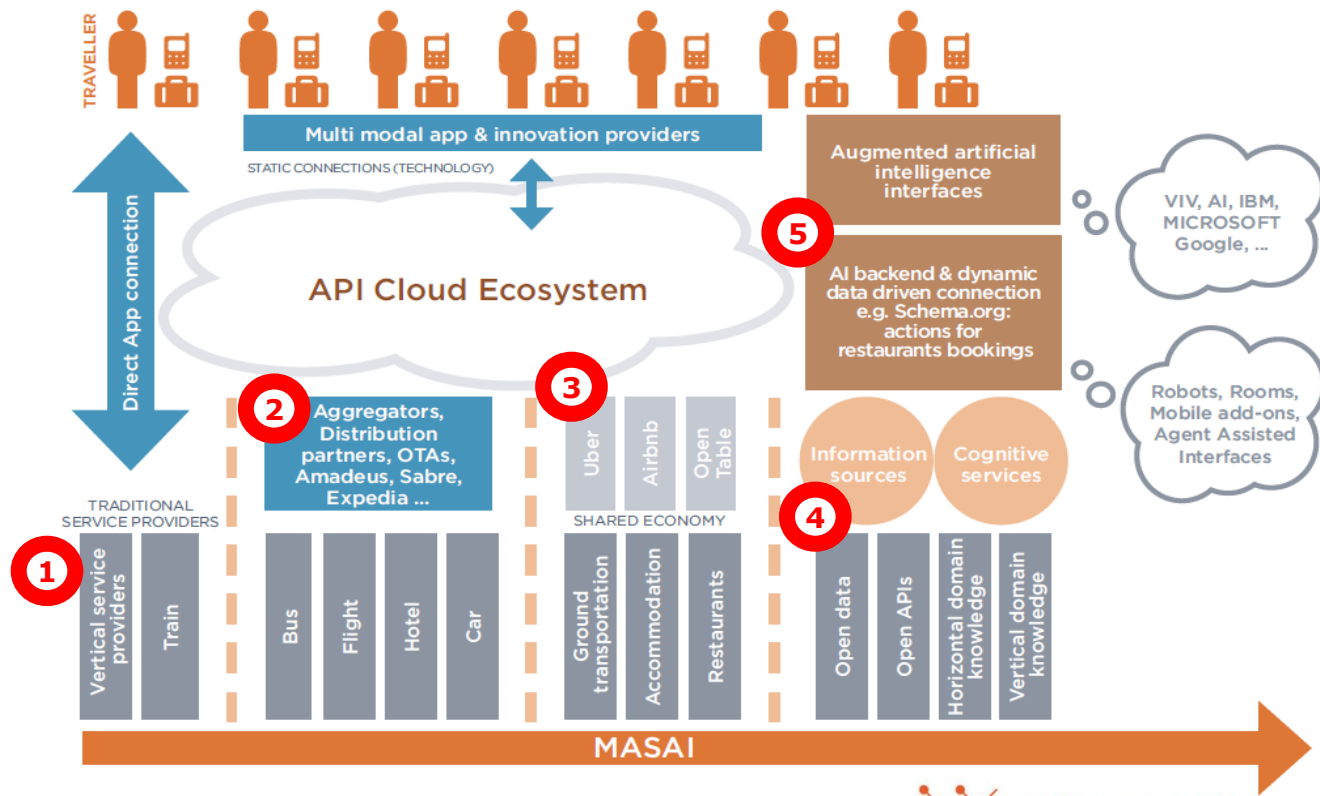
MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



MASAI BUSINESS POSITIONING | SUPPORT TO DIFFERENT BUSINESS MODELS

✂ Concierges can seamlessly integrate with:

1. **Traditional SPs**
2. **Aggregators of SPs**
3. **Shared Economy SPs**
4. **Other Data, APIs, domains**
5. **AI & Bot, Chats...**

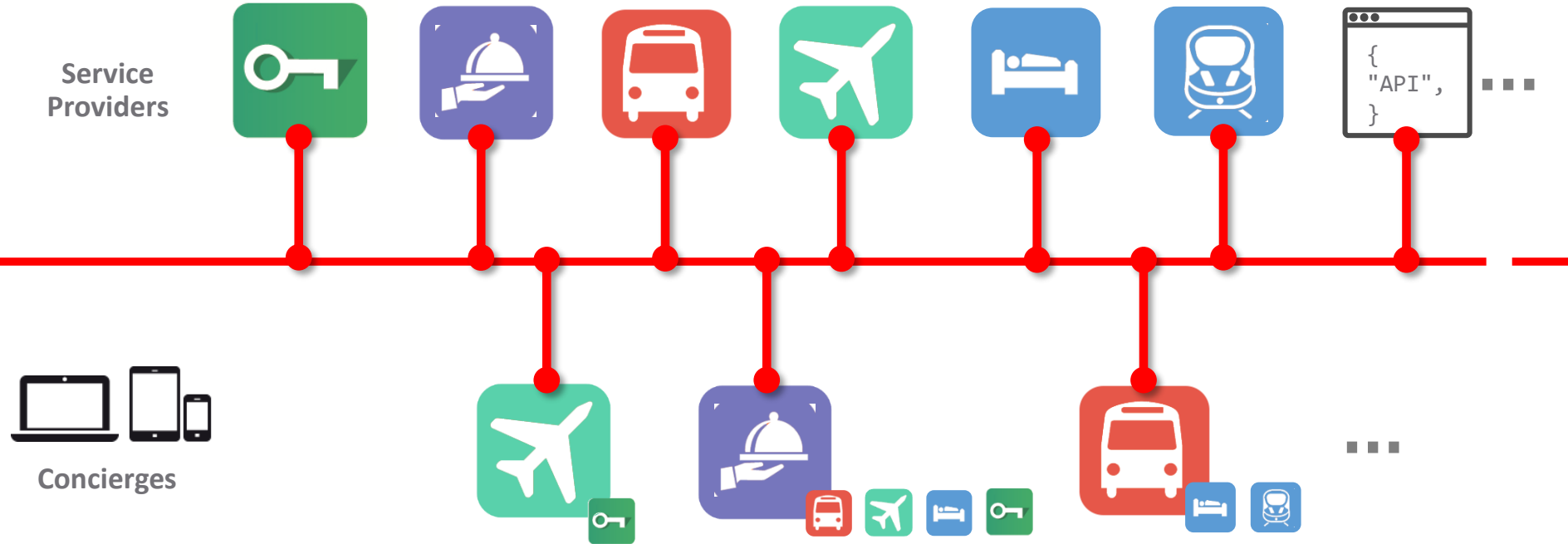


MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



ENABLING A PERSONAL CONCIERGE INTO EVERYONE'S POCKET

CONCEPT | ANY CONCIERGE CAN SEAMLESSLY AGGREGATE SP'S



MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



ENABLING A PERSONAL CONCIERGE INTO EVERYONE'S POCKET

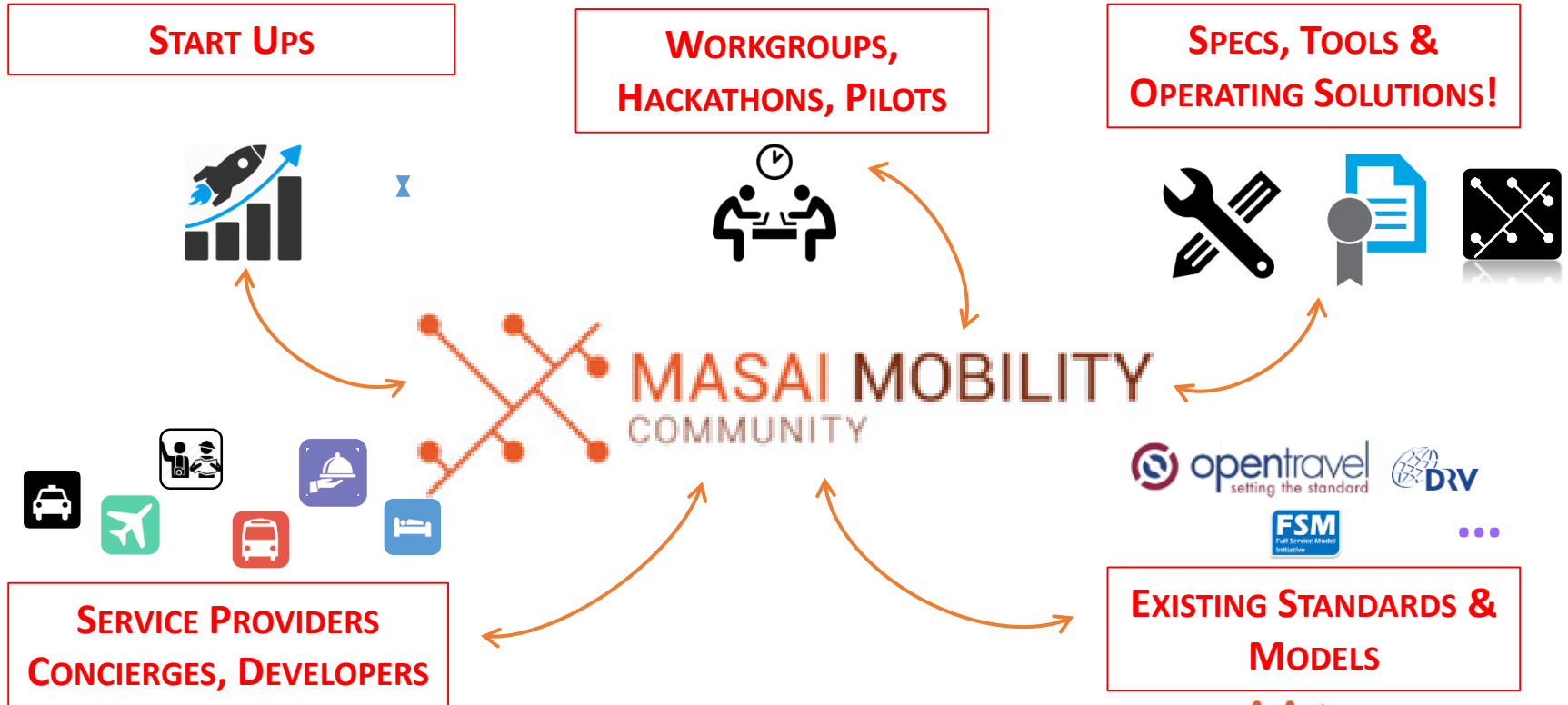
MAJOR ACHIEVEMENTS AND TANGIBLE RESULTS ACCOMPLISHED

- **Tools for modeling, publishing, discovery, several integration modes**
 - Allowing seamless integration between concierges/MaaS and service providers
- **M2C Website to make results available**
 - to educate and to allow the self-registering and usage of the tools by any interested member that wants to test the solution.
- **M2C community establishment and dynamic promotion**
 - through cooperation with
 - Service providers and concierges, institutional stakeholders (municipalities, tourism departments),
 - Start-ups, entrepreneurship & innovation programs, to spread the Gospel within innovative field solutions
 - Other standardization initiatives (OTA, IATA, FSM, DRV, Fi-ware, other H2020 projects...)
 - allowing the creation of a sustainable process for convergence of multiple verticals.

MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



MASAI MOBILITY COMMUNITY, A SUSTAINABLE ORGANISATION



MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



WHAT CAN MASAI MOBILITY COMMUNITY PROVIDE IN A NEW PROJECT ?

- **Main opportunities in H2020 call (not exhaustive)**
 - **LC-MG-1-2-2018: Sustainable multi-modal inter-urban transport, regional mobility and spatial planning**
 - **MG-4-1-2018: New regulatory frameworks to enable effective deployment of emerging technologies and business/operating models for all transport modes**
 - **MG-4-5-2019: An inclusive digitally interconnected transport system meeting citizens' needs**
- **Open, plug & play, dynamic and inclusive of all services mobility is feasible, and adopted by piloting and deployment community (without EC direct funding) – Let's consolidate !!!**
- **Focus on the standardized mechanisms and simple generic tools and not on building another static platform - Let's cooperate !!!**
- **Focus on maximizing benefits from existing initiatives rather than on inventing another standard - Let's optimize !!!**
- **Complementary to more static approaches, but more in the background = less visible, less buzz, less sexy - let's be efficient**

MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



THANK YOU FOR YOUR ATTENTION

MASAI receives funding from the European Union's H2020 programme under Grant Agreement 636281



PT Transport Infoday
12 Dec 2017

contact@masai.solutions
<http://masai.solutions>

MASAI provides technology, tools and specifications to the travel, mobility and tourism sector

 **MASAI MOBILITY**
COMMUNITY
ENABLING A PERSONAL CONCIERGE INTO
EVERYONE'S POCKET

TRANS FORMATION

Horizon 2020



Work Programme
2018-2020

- 11. Smart, green and integrated transport
 - 2. Safe, integrated and resilient transport systems
- MG-2-1-2018: Human Factors in Transport Safety

**Managing simultaneously
customer focused project and technological change
as a tool for a better transport culture**

Project proposal

December 2017

TRANS/FORMATION
76, avenue Parmentier, F-75011 Paris
Tél : + 33 607 963 753 - E-mail : jeanfrancoisrevah@gmail.com
www.transformation.fr

Jean-François Révah

Addressing Human factor as a lever for improving global performance

- **Human resources are the most important costs source in Transport industry**
 - In spite of increasing automation, drivers and customer-facing teams are and will be very numerous
 - The move from “*transport era*” to “*mobility as a service*” makes bigger the need for both automation and human service, at the same time
- **Public and private socioeconomic research addresses very few specific aspects of human managing in passengers’ transport industry**
 - Human factor is still addressed as a budget cost and a technical constraint, or as the weak link and critical factor in Transport Safety
 - Instead of a resource or a lever for improving global performance
- **Thirty years of consulting in the sector carry useful lessons**
 - Analysing sources of collective resistance to change in order to identify effective levers

“Address acceptance of technological and social change”

- **Fortunately, Horizon 2020 mentions : « Necessary to understand and address bottlenecks in organisational acceptance of technological and social change »**
 - **Actually, peculiarities of the sector are heavy : working conditions of drivers and customer-facing teams, partitioned organization, compartmentalized communication, technocratic corporate culture,...**
 - **The consequences are severe : strikes, accidents, injuries, insurances costs, loss of production, loss of quality, failure in strategic and sustainable change**
 - **Competition is harder with new asset-light and low-cost competitors (car sharing, ridesharing, open data and connected taxi services, ...)**

- **Horizon 2020 highlights the need to “support the transfer of best practice within the EU and in neighbouring countries and ensure a better transport culture”**
 - **A critical issue : which are the best practices ? And why ?**
 - **Social innovation is part of the answer : best practices know how to combine customer-focused and technological projects to overcome specific resistance to change in the transport industry**

A proposal to contribute to “*ensure a better transport culture*”

- A cross-examining team whose goal would be to analyze global or partial success stories from a multi-disciplinary and a multinational point of view
 - **Success story** : customer focused project supported by technological innovative tool, developed through intense cooperation mobilizing customers-facing teams
 - **Multi-disciplinary and multinational team** : leading change in transport industry, developing innovative telematics tools for customers and personal, understanding expectations of passengers
- **Examples of business cases**
 - In Barcelona (Spain), innovative marking route system
 - In Berlin (Germany), a corporate communication campaign
 - In Copenhagen (Denmark), a renewed communication form
 - In Porto (Portugal), a new proximity management
 - In Saint-Etienne (France), a new customer service relationship



UNIVERSIDADE
NOVA
DE LISBOA



“To pursue scientific research, technical development, high-level training and the creation of new technological innovation centres and small size industries.”



Research on ITS – OPTIMUM

Pilot 1 – Proactive Charging Schemes for freight transport



- **Aim:** OPTIMUM will develop dynamic charging models for road use by **freight vehicles** based on real-time conditions of the transport network and test the solution on a fleet of **10 Luís Simões freight trucks** in **Portugal**.
- **Rationale:** OPTIMUM's **dynamic charging model** will combine **historical** and **real-time data** collected and produce a model that will incorporate a multitude of variables.
- The model will be integrated in the OPTIMUM platform and provide, in due time, actionable information to the end user (highway authority and logistics operator) in order to enable a **suitable operational planning**.



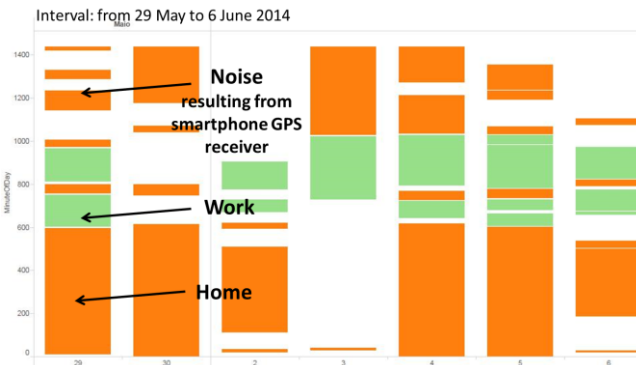
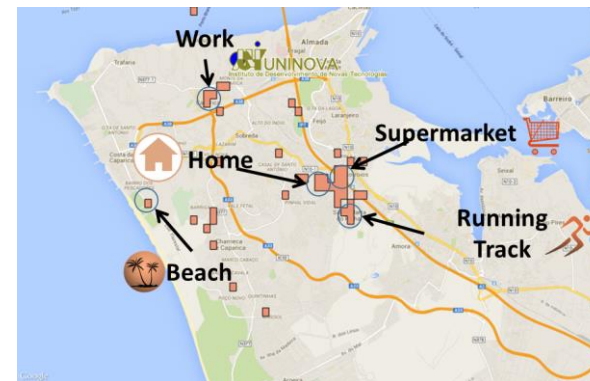
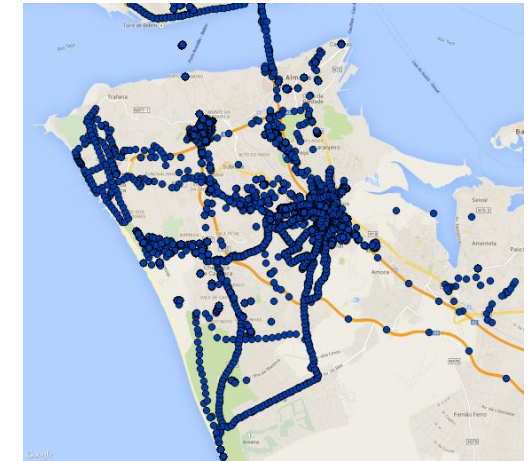
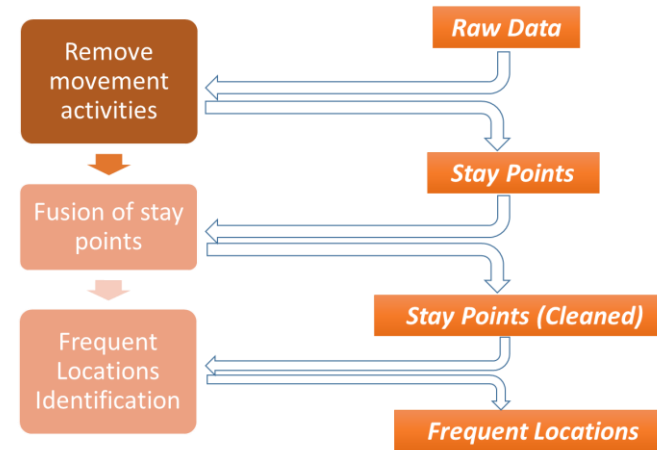
<http://optimumproject.eu/>



Spacio-Temporal Analysis

Understanding Personal Mobility Patterns for Proactive Recommendations

- Focus on mobility supported by **vehicles**.
- **Proactively** interact with daily commuters.
- Providing **personalized notifications/suggestions** whenever an **expected** or **unexpected** event occurs, which could heavily influence normal traffic behaviour.
- Knowing **where commuters are** and predict **where they are moving**. i.e. to analyse their **typical mobility movements (patterns)** in a **non-intrusive** way!





ENGINEERING AND
PRODUCT DEVELOPMENT

Leading Mobility Transformation



MOBILITY
mobi.me



AERONAUTICS
AW609
Leonardo Helicopters



SPACE
MECSE
Nanosatellite



AUTOMOTIVE
BE2 and Bike
Smart Mobility Devices



OCEANS
MEDUSA
Deep Sea Autonomous
Underwater Vehicles

Portugal Transport Days
Brussels

12.December.2017

ABOUT US

Vision: To lead innovation in mobility industries from Portugal

CEiiA accelerates innovation through selected partnerships in the aeronautics, automotive, smart mobility, oceans and space industries



+250

Engineers

+10

Years in complex projects

Largest R&D investment in Portugal

(nonprofit organizations - IPCTN 2016)

SMART MOBILITY

4Scale – Incubator and Accelerator
for mobility start-ups

**Technology
Valorization**

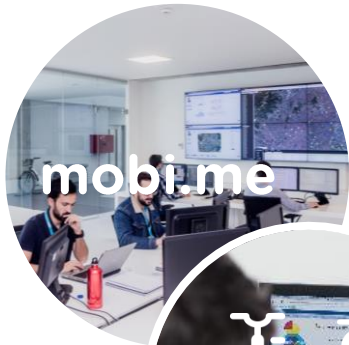
**Products
R&D**

MOBILITY

**Systems
R&D**

**Regulation
vs. Technology**

Integrated and
Agnostic Platform -
mobi.me



Mobility services for
different operators

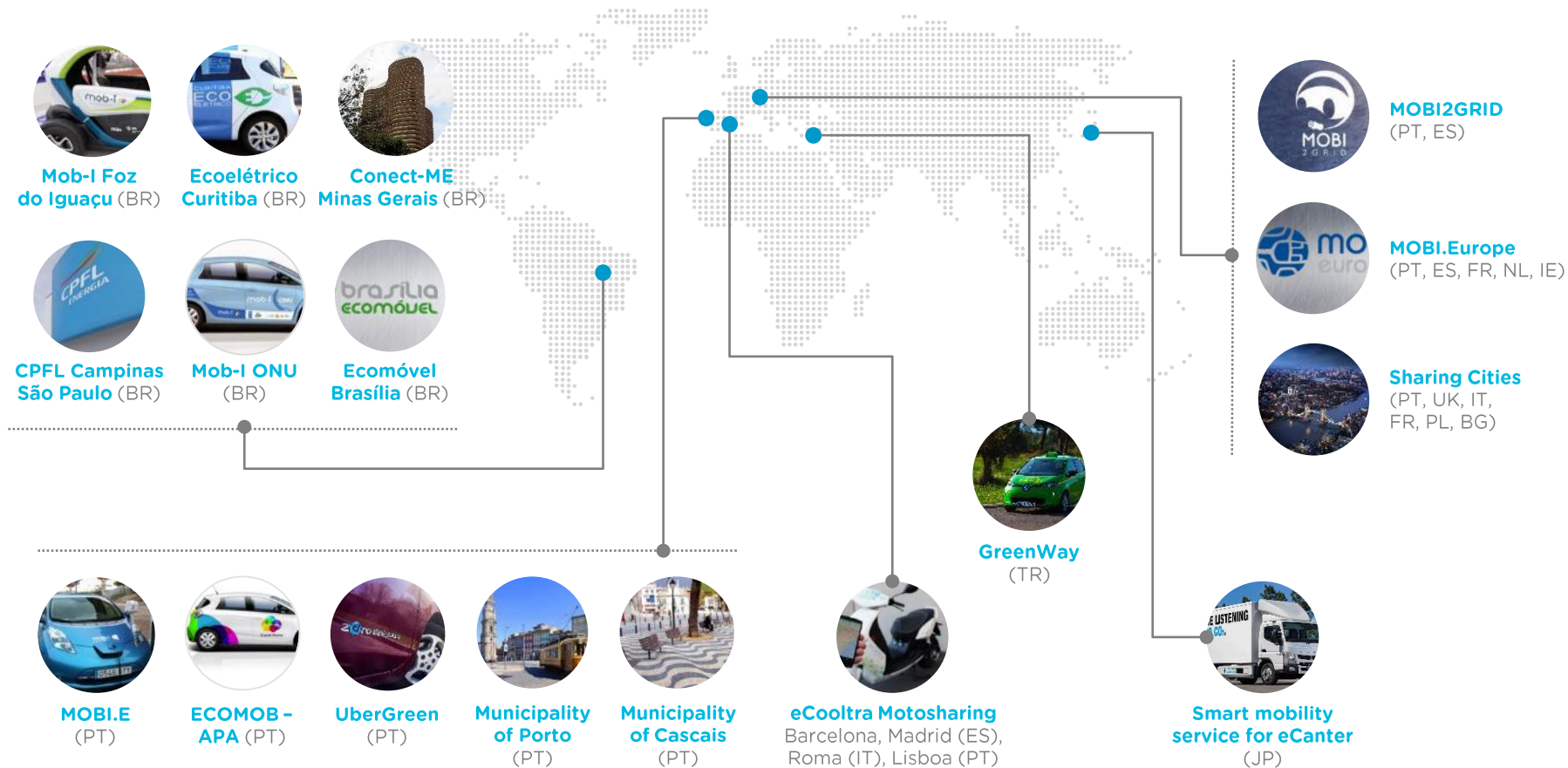


Mobility and
connected devices

Colab – Smart Cities Collaborative Lab –
Technology Free Zones, Living Labs

SYSTEMS

Mobi.me - Integrated and agnostic mobility management platform



COOPERATION INTERESTS

New technologies and structures

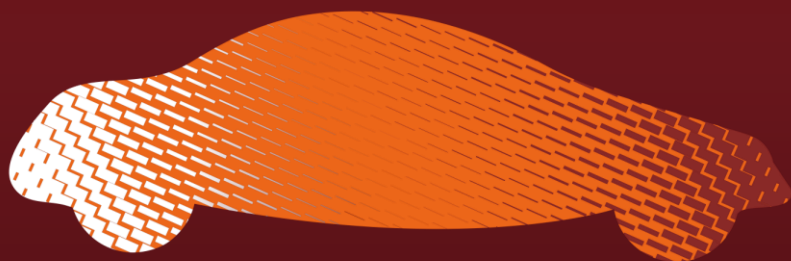
- MG-3-1-2018: Multidisciplinary and collaborative aircraft design tools and processes
- LC-GV-01-2018: Integrated, brand-independent architectures, components and systems for next generation electrified vehicles optimized for the infrastructure
- MG-3-06-2020: Next Generation Multifunctional and Intelligent Aerostructures – from manufacturing to maintenance and recycling

Systems and vehicles for the interoperability and sustainable transports

- LC-MG-1-1-2018: InCo flagship on reduction of transport impact on air quality. Topic C) Sensing and monitoring emission in urban road transportation system
- LC-MG-1-2-2018: Sustainable multi-modal inter-urban transport, regional mobility and spatial planning
- LC-MG-1-9-2019: Upgrading Transport Infrastructure in order to monitor noise and emissions
- LC-GV-04-2019: Low-emissions propulsion for long-distance trucks and coaches
- LC-MG-1-10-2019: Logistics solutions that deal with requirements of the “on demand economy” and for shared-connected and low emission logistics operations
- MG-2-9-2019: InCo Flagship on Integrated multimodal, low-emission freight transport system and logistics

Best practices, legislation and regulation

- MG-4-1-2018: New regulatory frameworks to enable effective deployment of emerging technologies and business/operating models for all transport modes
- LC-MG-1-3-2018: Harnessing and understanding the impacts of changes in urban mobility on policy making by city - led innovation for sustainable urban mobility
- MG-3-3-2018: “Driver” behaviour and acceptance of connected, cooperative and automated transport
- LC-MG-05-2019: InCo flagship on “Urban mobility and sustainable electrification in large urban areas in developing and emerging economies”
- LC-GV-03-2019: User centric charging infrastructure
- DT-ART-04-2019: Developing and testing shared, connected and cooperative automated vehicle fleets in urban areas for the mobility



MOBINOV :: Cluster Automóvel
PORTUGAL



Portuguese Automotive Industry
Profile and Trends

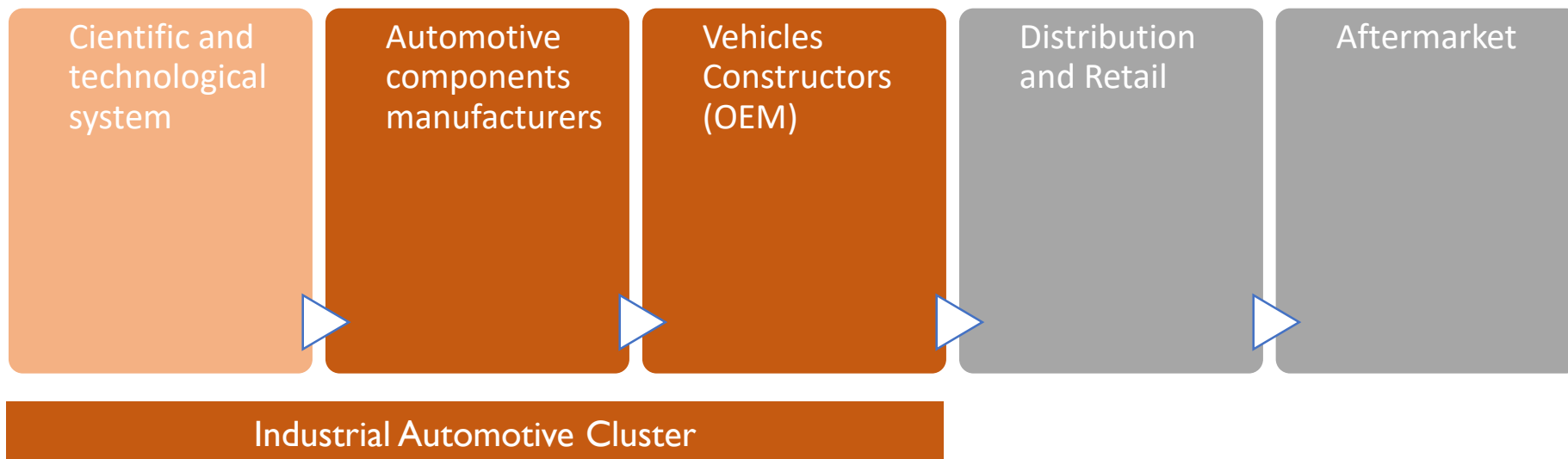




The **Mobinov Cluster** promotes the convergence of various players in the national automotive industry, including global manufacturers and suppliers present in Portugal, national suppliers, associations and knowledge centers and universities, around an ambitious action plan and structured in programs aimed at the development of this industry.



Car Industry Value Chain





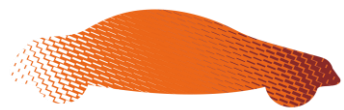
Portugal as a **reference in the research, design, development, manufacture and testing** of automotive industry products and services

- Reinforcing the competitiveness of the automotive sector, promoting the **increase of exports and its internationalization**, by positioning **our industry in the global market in a competitive and distinctive way**, taking advantage of what we have best in our country, like our flexibility and our talent;
- Prepare a **new cycle of the automotive industry** on a trajectory for the "car as a service", and other automotive global trends.



To promote the growth of the national automotive sector through initiatives and mobilizing projects that strengthen international competitiveness ...

.... through innovation, increased value added, national incorporation and exports of components and complete vehicles, through increased cooperation and coordination between enterprises, associations, public administration bodies and entities of SI&I.



The road to 2020 will be marked by an **acceleration in the production of vehicles in Portugal**, with the perspective that the constructors **more than double** the number of units produced annually.

33%

- Increase in exports

11%

- Increase in workers

27%

- Increase in GAV